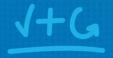
A Democratic Venezuela: "A trillion-dollar market opportunity"

The Upside for private investors



June 2025



"Venezuela Land of Grace":

A plan to transform the institutional, security, and economic environment in Venezuela



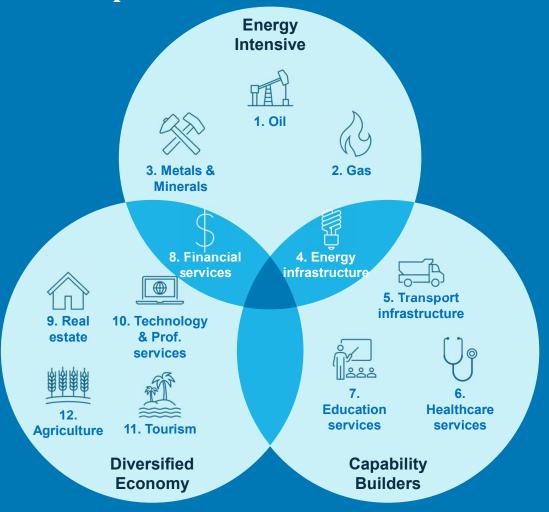


- Rule of Law
- ii Security and Defense
- iii Economic Relaunch



- Natural endowments
- ii Strategic location
- iii Legacy infrastructure
- **iv** Know How
- Cultural shift toward freedom
- vi Migrants network
- vii Leap forward opportunity

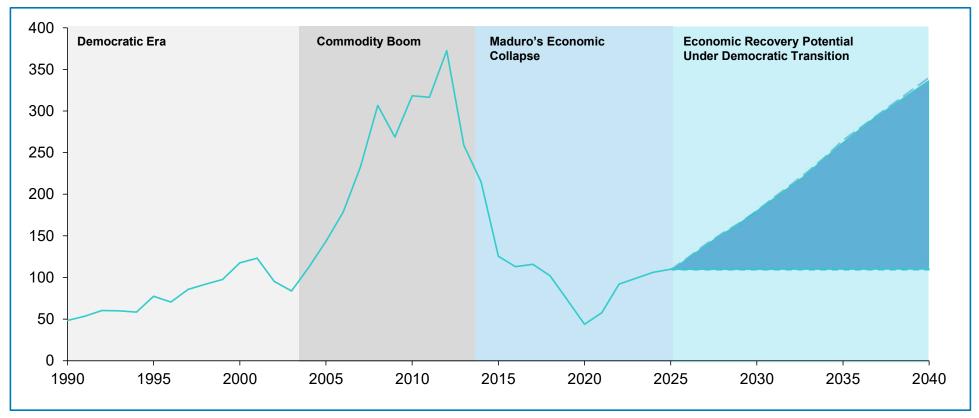
We identified 12 productive activities organized in 3 clusters with the highest potential to drive private value creation in a democratic Venezuela



Under democracy, Venezuela has an opportunity to more than triple its economy in 15 years

Historical Evaluation and Projection of Venezuela's GDP, 1980-2040

— Historical — Projected under Democracy Status quo



1+G 4

12 sectors present a potential new market worth USD 1.7 trillion for private investors and their development can advance western strategic interests

			A-Economic Interests								B-Western Geostrategic Interests		
	Sector		15y NPV of additional private market opportunity under democracy (USD Billion)				Share	TAM (2040, USD billion)	CAGR	Key Resource Security	Geopolitical Interests	Regional Soft-power	
	1 Oil		420				25%	120	13%	⊘	⊘		
Energy Intensive	2 Gas	B	92				5%	26	18%	⊘	⊘		
	3 Metals			121			7%	20	6%	⊘			
	4 Energy Infra.			137			8%	27	7%	⊘	⊘		
Diversified Capability Economy Builders	5 Transport Infra.			163			10%	32	6%		②	⊘	
	6 Healthcare	Ų		80	0		5%	11	5%			⊘	
	7 Education				32		2%	5	4%			②	
	8 Financial Services	\$			148		9%	30	7%	⊘	Ø		
	9 Real Estate				189		11%	38	7%	⊘		⊘	
	Technology & Prof. Services					186	11%	61	28%	⊘		⊘	
	1 Tourism					70	4%	15	16%			②	
	12 Agriculture	自由自由				45	3%	11	11%			②	
						4 000							

TOTAL OPPORTUNITY

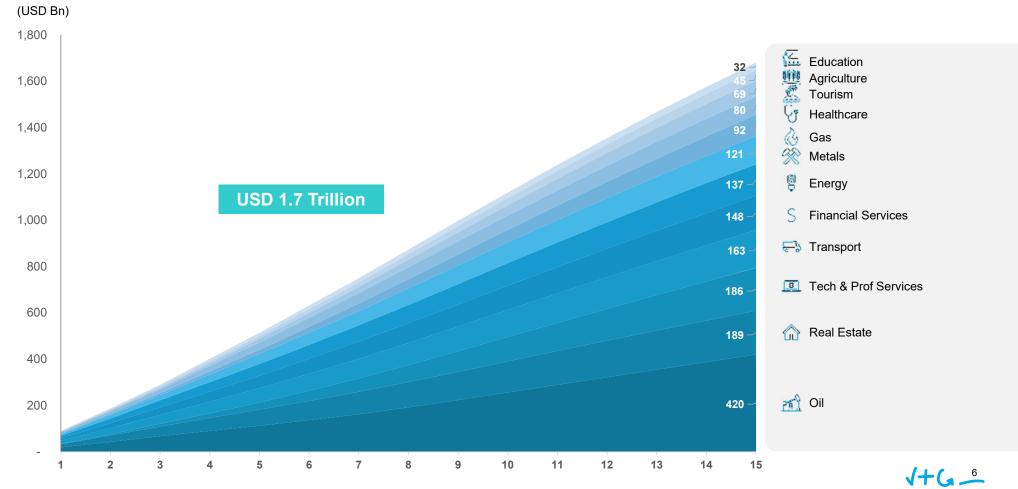
1,683

TAM: Total addressable market CAGR: Compound annual growth rate

√+6 <u>5</u>

Early comers will take advantage of the complete opportunity: they will shape the transformation and will capture the highest value

Accumulated discounted value



Venezuela presents a unique potential for the western world's economic and geostrategic interests...

...but to capture this potential, Venezuelan democracy must be restored.

VENEZUELA TIERRA DE GRACIA

Thank you!

Libertad



Democracia



Prosperidad

